

Architect, Project & Portfolio Manager

Kelly Keen MARCH, AIA, MBA



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Skills

Portfolio Management

Digital Transformations

Organizational Change Management

Strategy & Risk Management

Corporate Wellness

Education

2020-2021 MIT Massachusetts Institute of Technology CSAIL

AI for Business Strategy & Digital Transformation – Platform Strategies

INSEAD

Agile Project Management & Design Thinking

2006-2009 MBA International Business, Edward Ageno School of Business, Golden Gate University

Focus on SCM, OE, and the differences in Eastern & Western Management Styles

1989-1995 Masters of Architecture, University of Illinois

Balance of design, practice, structural, mechanical, and electrical engineering

(ENSA-V) France - l'école nationale supérieure d'architecture de Versailles

Architectural Thesis at Parc Marley le Roi

If I am not learning, I am not living...

Work Experience

Current Position | Lucid , Head of Global Site Master Planning

Lucid is a leading EV manufacturer with offices in the US, EU & KSA

- Portfolio Manager for Lucid's International CAPEX Portfolio
- Developed Global Short & Long Term Plans for Manufacturing, Engineering, Software, IT, SCM, G+A, and Warehousing assets.
- Led Digital Twin & VDC technology for sites in the US & Saudi Arabia.

2020-2022 | www.kellykeen.com consulting

Freelance Portfolio Management and International Engagements:

Polpharma Biologics - Head PMO for CAPEX, TT, IT, CDMO projects

Boehringer Ingelheim - CAPEX PMO and Portfolio Set-up between Biberach, Vienna, Shanghai and Fremont, California.

WHY Summits - Speaking internationally on New Ways of Working, Digital Transformations, Agile Methodology and Cultures of Innovation.

CAI Technical Director - Swiss Strategy for a US Engineering Firm

Roche PTD Knowledge Management Workshop Production

2018 - 2020 | VP Head PMO, Board Member

Celonic AG, Basel & Heidelberg

Celonic provides CLD through GMP manufacturing services for Biosimilars and Cell & Gene Therapy.

- Led the CMC Project Management, Strategy and IT Platforms.
- Led the teams for a 45M Euro cGMP Manufacturing Facility in Heidelberg and a 40M CHF laboratory, office and CGT, Cell & Gene Therapy, facility in Basel.
- Started the Celonic Strategy & Portfolio Management Process

2006 - 2018 | Pharmatechnical Strategy & Engineering,

Roche / Genentech - Basel, SF, Singapore

Multiple Roles in Pharma-Technical Engineering & gRED:

2014 - 2018 | PT Portfolio Manager

- Managed the process for the top 20 projects across PT Engineering, Biologics, Small Molecules, Pharma Development, Quality, Regulatory and Supply Chain Management.
- Balanced project workload against capacity and priorities.
- Implemented new software, Planisware, for proposals, priority, Financial NPVs, risk and resource management.

2017 - 2018 | Africa Strategy, SCM Global PM

Sub-Saharan Africa - Kenya & Tanzania

- Managed project to increase access to Roche medicines to our patients in Sub-Saharan Africa.
- Coordinated Cold Chain, Sterilization, Quality, Regulatory, Training and External Collaboration teams.



Largest professional society for pharmaceutical and manufacturing professionals in over 90 countries.

Current

EU Leadership Team

Pharma 4.0 Advisory Board

DACH Emerging Leaders Advisor

2017-2019

International Board of Directors

2013-2019 **Chairman of the FOYA,**

Facility of the Year Awards 2006-2016

President & Board of Directors, SF Bay Area Chapter

2007-2009 **Vice President & Executive Board, Singapore**

2006-2016 **NASAAC, North**

American/South American Advisory Council

2007-2012 **Asia-Pacific Advisory**

Council & US Japanese Affiliate Liaison

helping ICH with International

Regulatory Alignment between US, EU and Asia.

Languages

English mother tongue

French intermediate B1/2

German intermediate B1/2

Spanish beginning A1

Worked & lived in 10 countries/ 4 continents.

2013-2015 | CMContinuum- Global PM

- Helped deliver the late-stage pipeline strategy for biologics, aligning with small molecules, quality & regulatory.
- Focused on recommending the manufacturing launch facility concepts for DS, DP & Packaging.
- Streamline Best Practices, Process Knowledge, Change Management and Tech Transfers.

2012 - 2013 | gRED Research & Development Clinical Trial Project Manager SSF

- Managed the Phase II Clinical Trials for a small molecule, an Antagonist to the Inhibitors of Apoptosis, IAP
- Organized weekly coordination for the Clinical, R&D, Regulatory, TT, Legal, Intellectual Property & Finance teams

2012 -2014 | Roche Canada Relocation

Toronto, Canada

- Relocated Roche Canada to accommodate 700+ employees
- Secured funding for the project and led the team through the design, construction & Cx commissioning process.

2007- 2009 | ECP1 Ecoli Plant Singapore

- Managed Genentech's first Greenfield site in Singapore Ecoli Biotech Manufacturing plant.
- Simultaneously managed a Biosafety Lab for Avastin quality-testing & Asian Global Research
- Coordinated with Finance, Quality, Validation, HR, and Manufacturing reps to set up first operations in Asia.

2006 - 2012 | CAPEX Sr PM Construction Manager - SSF

- Experience includes hiring architects, engineers, contractors and coordinating and internal team from Engineering, Finance, Corporate Real Estate, and Strategic Facilities Planning.

1995-2006 Architect & Construction Manager

- WEBCOR General Contractors - Head of Biotechnology Division
- Hathaway Dinwiddie - General Contractors -Project Engineer/Manager
- Flad & Associates - Associate Architect

Architecture & Construction Experience

Lucas Arts, Presidio - 800,000sf / 75,000m2 / US\$1 Billion total contracts

Leconte Hall - UC Berkeley Physics Building-70,000 sf /6,500 m2 / US\$10Million

Electronic Arts - 300,000sf / 28,000m2 / US\$60 Million

Siebel Systems – 300,000sf/ 28,000m2/ US\$60 Million

Intermune – 100,000 sf/ 9,000m2 / US\$20 Million

Exelixis - 70,000sf / 6,500 m2/US\$11 Million

Sequus/Alza Pilot Plant - 22,000sf / 2,000m2/ US\$10 Million

Chiron/Novartis Vivarium - 4,000sf/ 650 m2/ US\$1.3 Million

Chiron/Novartis Life Science Center - 290,000sf/ 26,000m2 / US\$200 Million

Harley Davidson Product Development Center - 120,000 sf / 11,150m2 R&D project

